



Lancashire Enterprise Partnership Limited

Private and Confidential: NO

Date: Tuesday, 23rd March 2021

LEP - Programmes Update Report
(Appendices 'A' to 'N' refers)

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Executive Summary

This report provides the Lancashire Enterprise Partnership (LEP) Board with high level updates for each of the LEP programmes.

Recommendation

The Lancashire Enterprise Partnership (LEP) is asked to note the contents of this report.

BACKGROUND AND ADVICE

The purpose of this report is to provide Members of the Board with a single high-level programme report, including an update on each of the LEP programmes, with the aim to:

- Provide regular and consistent updates across all programmes, which can be used when Members are promoting / engaging / conducting LEP business.
- Recognise, appreciate and explore the synergies / linkages between programmes to allow a more holistic delivery model.
- Allow members to make individual programme decisions in the context of the complete portfolio of Programmes.
- Assurance of the Performance of individual programmes for which the LEP is accountable to government for.
- Identify any programme risks and agree remedial actions.

PERFORMANCE

Programme Update Reports

Please find attached at Appendices A–L updates for each of the LEP programmes as detailed below:

- Boost – Lancashire Business Growth Hub
- City Deal
- Enterprise Zones X 4
- Getting Building Fund



- Growing Places
- Growth Deal
- Inward Investment
- Lancashire Skills and Employment Hub
- Social Value

Key Performance Indicators

The table below contains the combined current core KPIs for all the LEP programmes as sourced from the individual reports (Appendices A-L). Data is as at Qtr. 3 2020/21 (31st Dec 20).

Key Performance Indicator - Programmes Combined

Key Performance Indicator	Actuals	Target	% achieved
Capital Funding Invested £m	£235.46	£307.10	77%
Private Sector Investment £m	£193	£431	45%
Other Investment £m	£328	£818	40%
Housing Units	19006	22315	85%
Jobs Created / Jobs Safeguarded / Apprentices	27,126	43,469	62%
Commerical floor space constructed or refurbished (sqm)	373,526	924,234	40%
New or Resurfaced Road (km)	5	5	100%
New or improved cycle ways (km)	20.57	28.1	73%
New or Improved Training learning facility (sqm)	42371	42969	99%
Additional Leainers leading to qualification (up to L4)	10988	10793	102%
Enterprises or Businesses receiving support (SME)	4644	6167	75%
Specalist Equipment	19	118	16%
New products to Market	40	40	100%
Social and Economic Value Impact £m	£31.10	N/A	N/A

In respect to the above table please note:

- Growing Places, Warton EZ and Social Value programmes – Whilst the programmes have reported 'actuals' which are included in the table above, they do not currently have 'targets' to measure performance against.
- Lancashire Skills and Employment Hub programme - As a strategic unit, gathering local labour market intelligence to identify skills and employment priorities, the programme is not measured against the KPIs within the table above. Please refer to programme report for performance data. An outcome of the KPI review would be to establish if there are KPIs for this programme which should be included in the LEP KPI document.
- Inward Investment programme – The 'actuals' within the report are not included in the table above as these have been achieved through the wider partnership working.
- Double Counting - Some of the programmes crosscut, as such there is the potential for double counting of KPI 'actuals', when combining all the programmes. An exercise has been undertaken to remove the duplicates.
- Reporting Period – Programmes performance periods range from 2013 – 2041.
- Programme review – It is anticipated, as an outcome of the Programme Review, that additional KPIs are identified within programmes to report against.



Programme Review

As Members may be aware, the LEP Investment Programme Manager is currently undertaking a review of each of the LEP programmes. The objective of the review is to act as a critical friend, establish programme baseline, in order to seek a pattern of continuous improvement, to inform current and future delivery and direction.

The Scope of Works (SoW) for the review programme, can be found at Appendix N to this report. As detailed in the SoW, the timescales for the completion of reviews are as follows:

- Feb – April 2021 - Growth Deal, Getting Building Fund, Enterprise Zones and Growing Places programmes.
- Apr – July 2021 - Growth Hub / Boost, Lancashire Skills and Employment, City Deal, Social Value, and Innovation programmes.

The reviews are undertaken with the Programme Lead and the respective LEP Sub-Committee Chair.

The Programme Review findings, including actions and recommendations, from each review will be shared with Members when complete.

Key Performance Indicators (KPIs) / Dashboard

As previously presented to Members, a draft set of 'LEP KPIs' has been produced, which are broader than those reported by programmes, and aim to reflecting the ambitions of the LEP.

The next step in terms of finalising the KPIs, is the completion of the Programme Reviews and Social Value Charter, which will inform the final list, in the consideration / context of the LEP Strategic Framework.

Following finalisation of the LEP KPIs, the draft Dashboard previously presented, will be updated and presented to Members for consideration / feedback.

Risk

A Single Portfolio Risk Register for the combined programmes is attached to the main report.

Matters to highlight

- The findings of the individual programme reviews, undertaken between Feb – July 2021, together with the finalisation of the Social Value Charter, will inform future delivery.
- The Social Value Report attachments (SV on PWD and Casey Newsletter), demonstrate the LEP's aim of 'creation', as opposed to simply 'capture' of SV is



developing.

List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A